



# Driving sustainability with microorganisms

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# Cautionary note regarding forward-looking statements

*This presentation contains forward-looking statements. These statements are based on current estimates and projections of the Board of Executive Directors and currently available information. Forward-looking statements are not guarantees of the future developments and results outlined therein. These are dependent on a number of factors; they involve various risks and uncertainties; and they are based on assumptions that may not prove to be accurate. Such risk factors include those discussed in Opportunities and Risks on pages 151 to 160 of the BASF Report 2021. BASF does not assume any obligation to update the forward-looking statements contained in this presentation above and beyond the legal requirements.*

# Multiple challenges ahead

**Climate  
neutrality**

**Circular  
economy**

**Digital  
transfor-  
mation**

**Non-toxic/  
zero  
pollution**

# Continuous commitment to sustainability

## Climate neutrality

- Invest in wind energy, PPAs
- CO<sub>2</sub>-free hydrogen
- Electrification of processes
- Product carbon footprint

## Digital transformation

- Strong focus on digitalization in R&D
- Supercomputer
- Process optimization through digitalization

## Circular economy

- ChemCycling™
- Recycling of polymers
- Battery recycling

## Non-toxic/zero pollution

- Portfolio steering
- Ecoefficiency analysis
- Biodegradables

# Our global innovation setup benefits our customers and supports the transformation towards sustainability



Product research embedded in operating divisions to **adapt fast to rapidly evolving market trends, cater to customer requirements and drive innovation**

Research capabilities bundled in one research division with presence in all regions to **leverage BASF's Know-how Verbund**

Global network of top universities, research institutes and companies **drives innovation**

<sup>1</sup> BASF's Academic Research Alliances, academia, industry partners, startups

# We operate the industry-leading innovation platform: Facts and figures 2021

**10,000**  
Employees in R&D



**Our target:**  
Resource-efficient  
solutions and business  
models to  
decouple growth from  
the consumption of  
finite resources

**€2.2bn**

Global expenditures for  
R&D, world leader in  
the chemical industry

**>€11bn**  
innovation sales<sup>1</sup>

## Our success factors

- Customer focus
- Digitalization
- Creativity
- Efficiency
- Collaboration with partners



New patents filed  
**820**

<sup>1</sup> Sales generated with products launched on the market in the past five years that stemmed from research and development activities

# Driving sustainability – a value chain perspective

## Feedstock

From fossil-based to circular and alternative raw materials



## Product

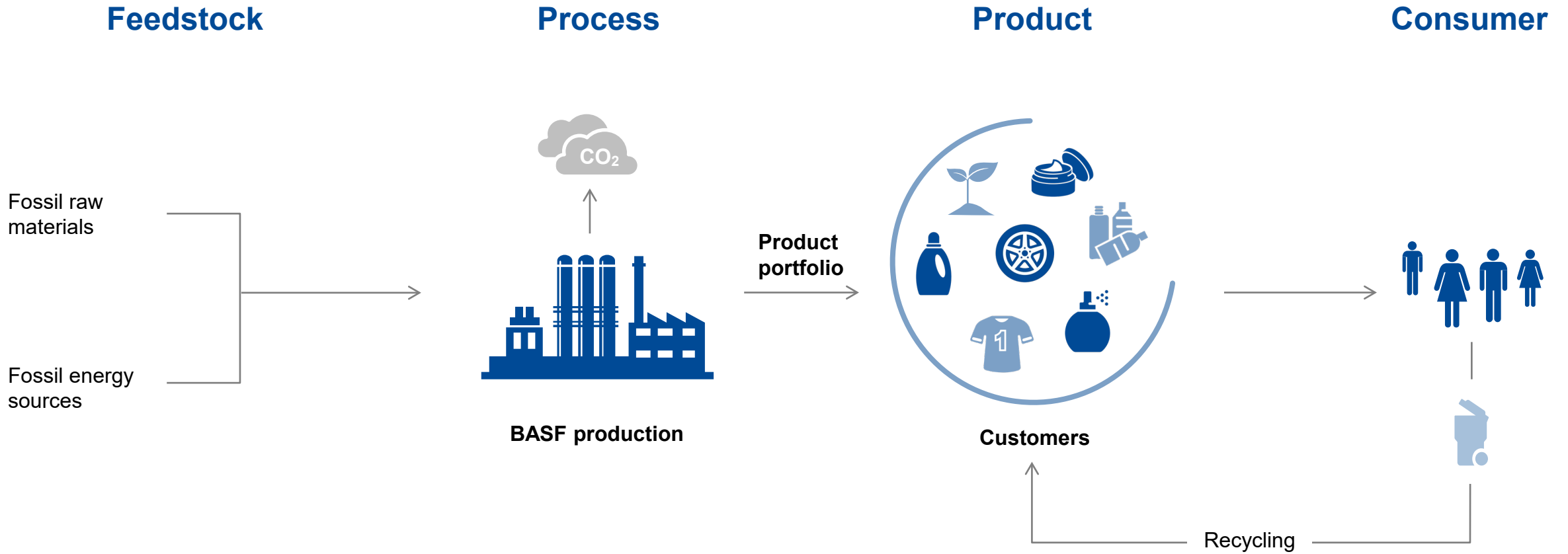
From risk-based to safe and sustainable by design



## Process

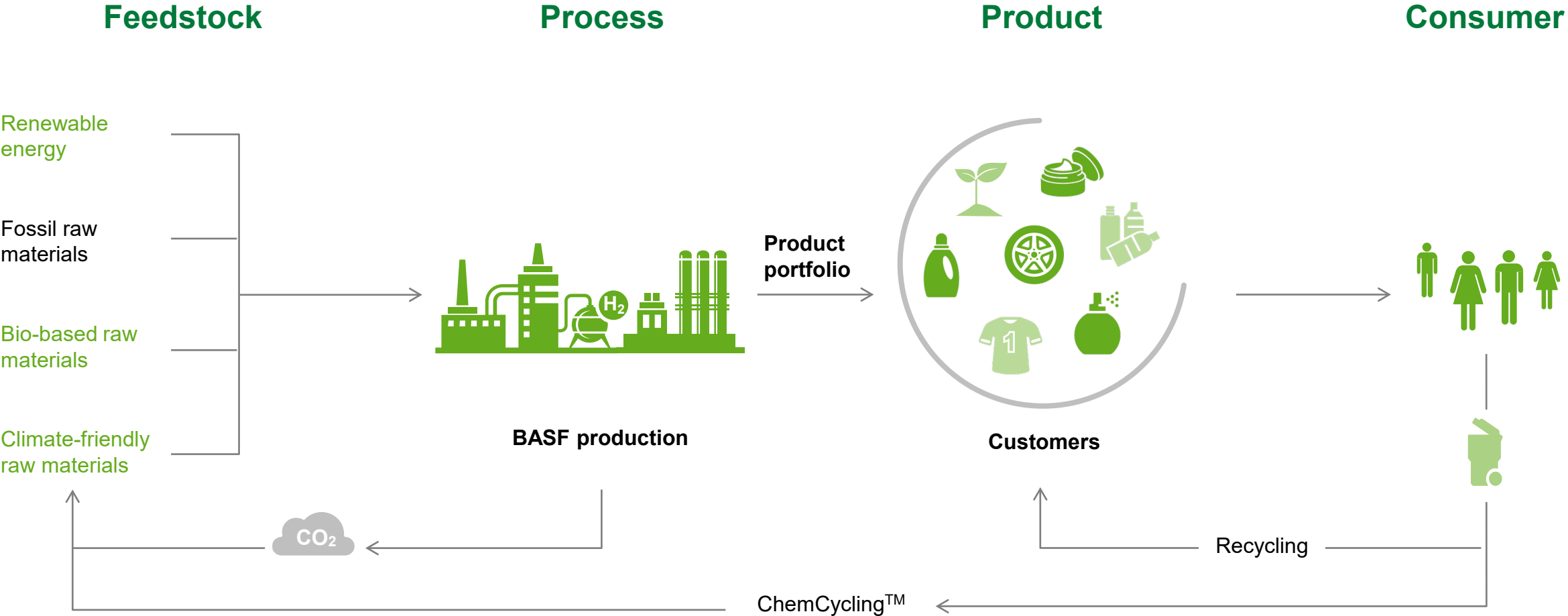
From energy-efficient to CO<sub>2</sub>-free

# A conventional chemical value chain...

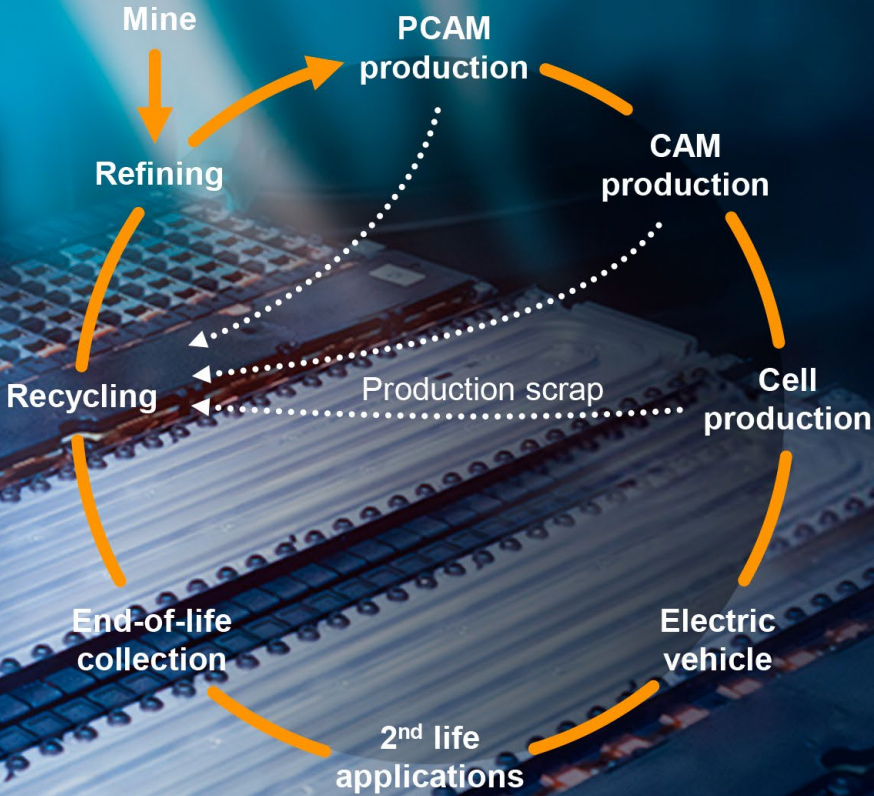




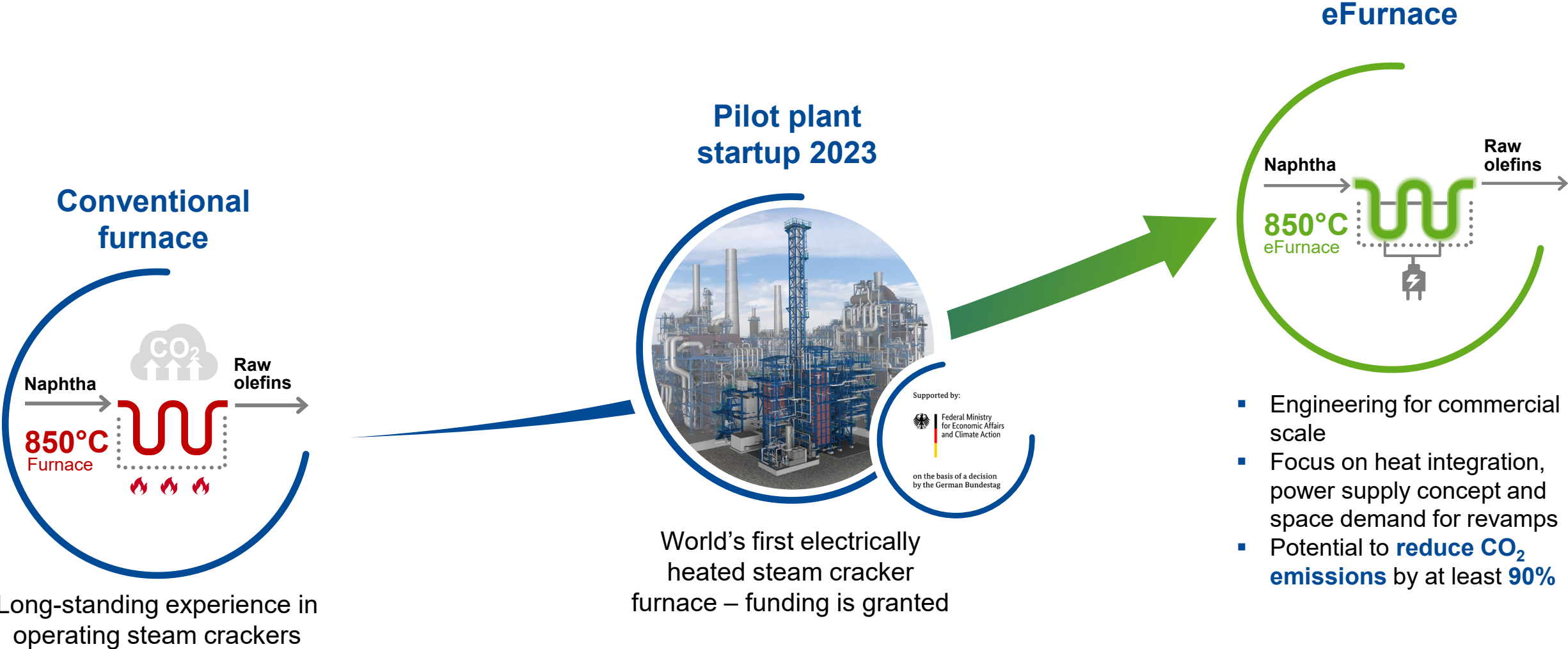
# ... and the result of a sustainable transformation



# Feedstock: Battery recycling



# Process: From idea to commercialization



Long-standing experience in operating steam crackers

World's first electrically heated steam cracker furnace – funding is granted

- Engineering for commercial scale
- Focus on heat integration, power supply concept and space demand for revamps
- Potential to **reduce CO<sub>2</sub> emissions** by at least **90%**

# Product: Create additional value for our customers

Low-PCF products via mass balance



Product carbon footprint reduction<sup>1</sup>  
(compared to the fossil-based products)

-85%

-66%

-55%

-70%

<sup>1</sup> PCF values according to ISO 14040/44

# Driving sustainability with microorganisms

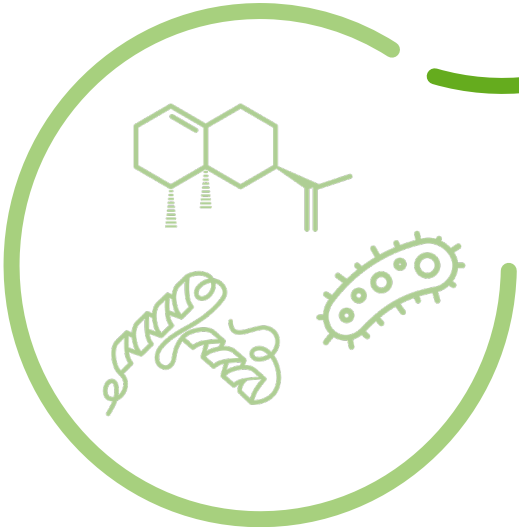
## Feedstock

Renewable-based  
Fossil-based  
Traceable, recycled and circular  
waste streams and off-gases



## Product

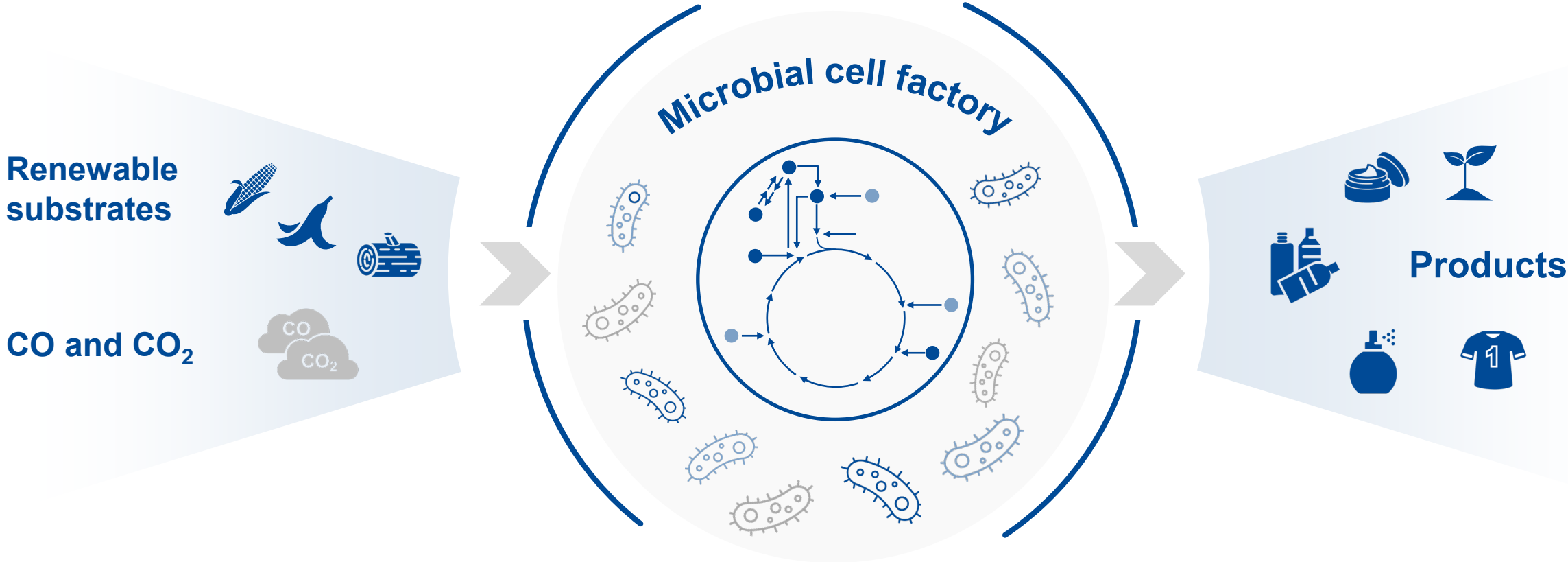
(Bio)chemical/natural ingredients  
Biosolutions (microorganisms)  
Enzymes  
Chemicals



## Process

Fermentation and biocatalysis  
Genetic engineering  
Computational biology  
Directed evolution

# Microorganisms produce molecules

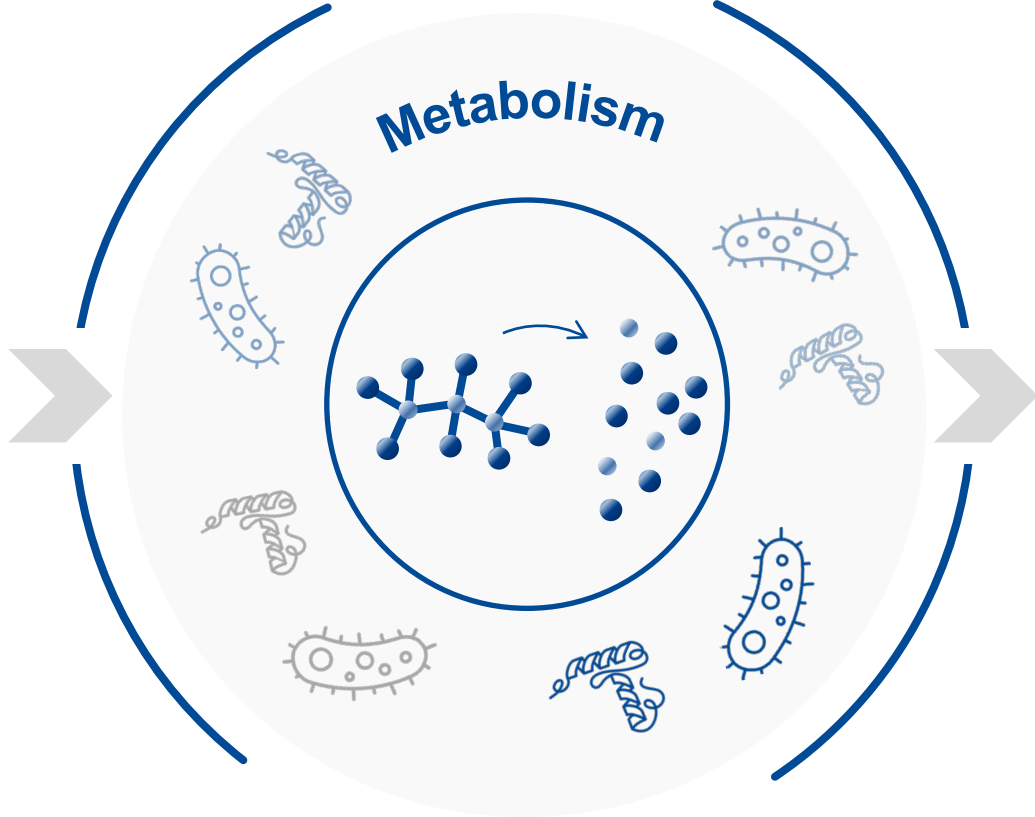


# Microorganisms digest molecules

Structural materials



Functional materials



Energy and biomass



# Biotechnology and biodegradability broaden BASF's capability to shape a sustainable future



Global **R&D** setup will support the strong growth in the upcoming years.

>€3.5bn  
Sales 2021<sup>1</sup>

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## BASF segments

- Chemicals
- Materials
- Industrial Solutions
- Nutrition & Care
- Agricultural Solutions

>3,000

## Products

Chemicals, surfactants, aroma ingredients, biosolutions for agriculture, proteins, biodegradable materials and polymers, enzymes



<sup>1</sup> Sales with products from white biotechnology and biodegradable materials/polymers



# Three facets of today's topic



White biotechnology as one key element of BASF's toolbox



BASF and LanzaTech – Alternative carbon sources for chemical value chains



From the fundamentals of biodegradability to sustainable products

# White biotech enables a plethora of different products

Examples of launches and production startups



# BioSolutions by BASF: A complement to conventional crop protection



**Bio fungicides**  
**Serifel®**

beneficial bacterium  
*Bacillus amyloliquefaciens*  
forms a strong shield of protection around plants



**Bio insecticides**  
**Velifer®**

works by releasing the spores of the beneficial fungus *Beauveria bassiana*, controlling various pests



**Bio seed treatment**  
**Nodulator®**

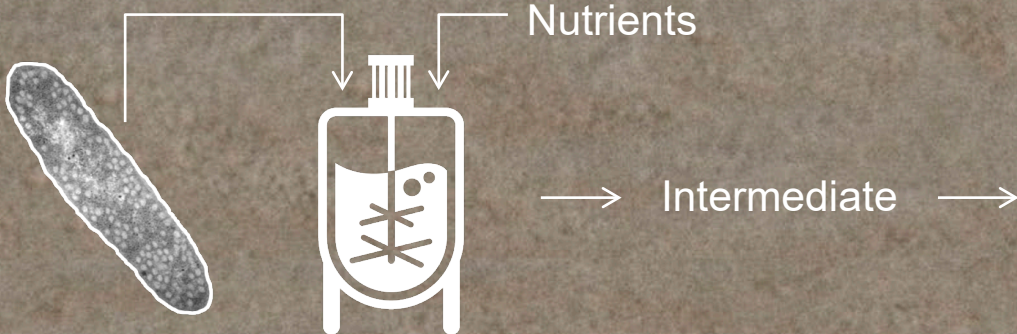
seed-applied inoculants help legumes fix more nitrogen



**Beneficial nematodes**  
**Nemaslug® 2.0, Nemasys® 2.0**

microscopic worms which control a wide range of insect pests

# Isobionics: Fermentative production of flavors and fragrances

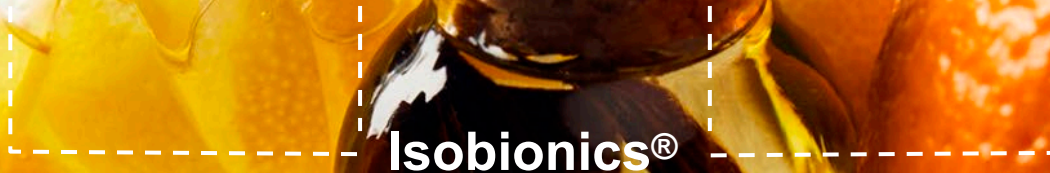


### Rhodobacter

- ✓ Natural isoprenoid producer
- ✓ High product tolerance
- ✓ Scalable and robust
- ✓ No off-odors

### Sustainability facts Santalol

- ✓ 100% free of endangered sandalwood trees
- ✓ Based on renewable resources
- ✓ Starting material is corn grown in Europe



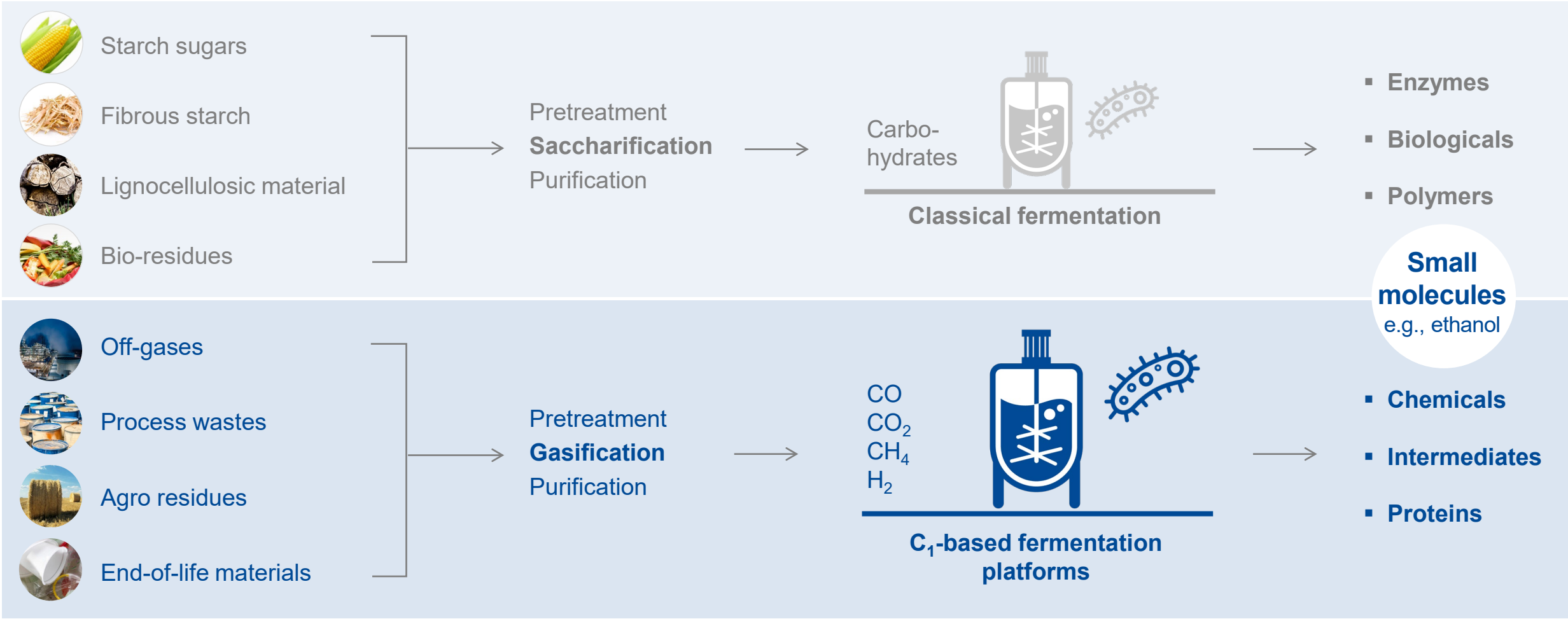
# Detergent enzymes: Excellent washing performers, even at low temperatures

- **Detergent enzymes:** e.g., protease, amylase, cellulase, mannanase, lipase
- **Production process:** based on bacterial and fungal hosts

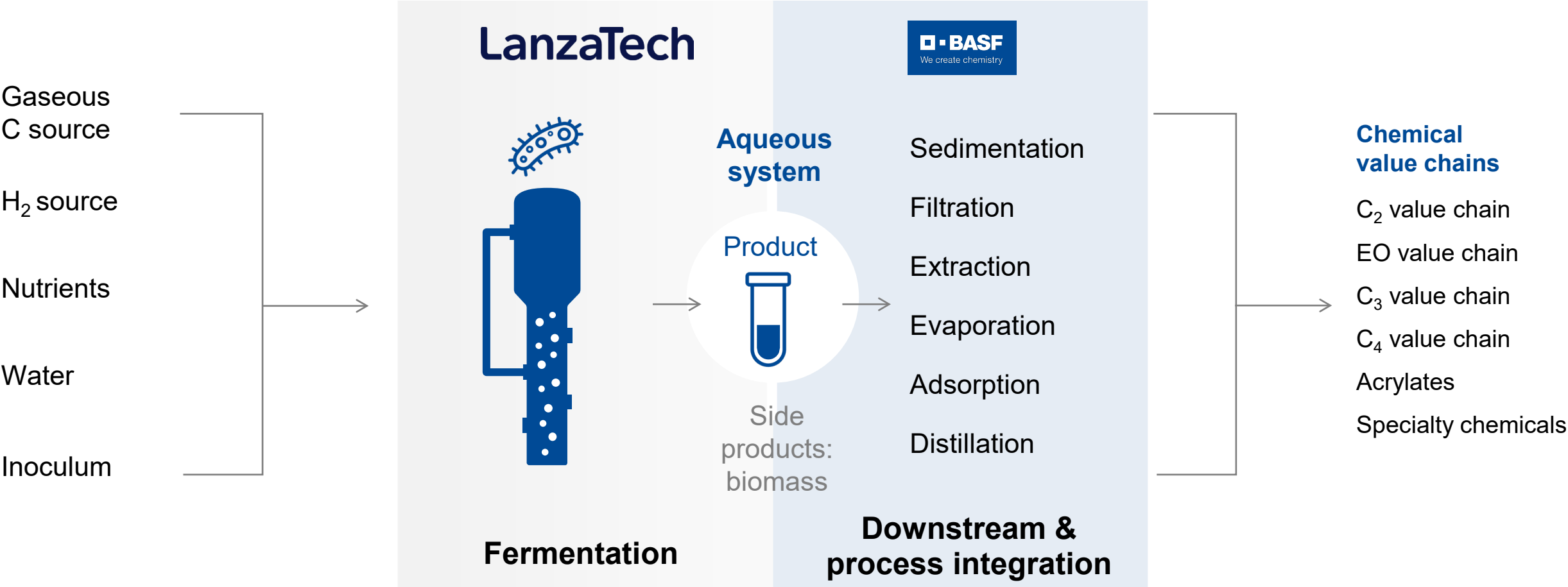
## Benefits


- ✓ Lavergy® Pro series engineered and formulated proteases that remove tough stains at ambient temperatures
- ✓ Energy savings with lower wash temperatures
- ✓ Garment protection via Lavergy® C Bright (anti-greying protection)
- ✓ Bio-based and readily biodegradable

# Classical and alternative fermentation platforms: Integrating alternative carbon sources into chemical value chains



# Combining competences and capabilities leads to success!





To successfully meet the challenges  
of today's world...

**... we rely on innovative minds,  
partnerships and cooperation.**





We create chemistry